

SEDANIA INNOVATOR BERHAD
[Registration No. 201301044527 (1074350-A)]

TERMS OF REFERENCE OF AUDIT AND RISK MANAGEMENT COMMITTEE
(Revised w.e.f. 28 March 2022)

Definition:

“ACE LR”	: Bursa Malaysia Securities Berhad ACE Market Listing Requirements including any relevant practice and/or guidance notes, directives, guidelines issued pursuant thereto and any amendment, modification, supplemental to the listing requirements that may be made from time to time.
“Board” or “Directors”	: The directors for the time being of the Company or such number of them as have authority to act for the Company.
“Bursa Securities”	: Bursa Malaysia Securities Berhad [Registration No. 200301033577 (635998-W)] for so long as the shares of the Company are listed and quoted on the Bursa Malaysia Securities Berhad and/or such other stock exchange in respect of which the shares of the Company may be listed or quoted.
“Committee” or “ARMC”	: The Audit and Risk Management Committee of the Company.
“Company” or “Sedania”	: Sedania Innovator Berhad and by whatever name from time to time called.
“Group”	: The Company and its subsidiaries.
“MCCG”	: Malaysian Code on Corporate Governance and as amended from time to time.
“Secretary(ies)”	: Any person or persons jointly appointed to perform the duties of a secretary of the Company including any person(s) appointed temporarily and any representative of the secretary.

1. Background

- 1.1 This Terms of Reference (“**TOR**”) has been developed to comply with Rule 15.11 of the ACE LR of Bursa Securities following the mandatory formation of an Audit Committee (“**AC**”) by listed corporations pursuant to Rule 3.09 of the ACE LR.
- 1.2 Principle B of the MCCG promulgated the requirement to have an effective AC as the AC plays a key role in a company’s governance structure.
- 1.3 Step-up Practice 10.3 of MCCG encouraged the formation of a Risk Management Committee, which comprises a majority of independent directors, to oversee the company’s risk management framework and policies.
- 1.4 Taking into account the legal requirements as well as the practical considerations on the board size and composition, the Board of Sedania has resolved to establish a combined Board Committee to be known as “**Audit and Risk Management Committee**”.

2. Composition and Membership

2.1 The Board shall appoint the members of the Committee from amongst themselves upon the recommendation by the Nomination Committee (“NC”) which fulfil the following requirements:-

- (a) the Committee shall comprise no fewer than three (3) members;
- (b) all the Committee members must be independent non-executive directors.

“In this respect, the Committee adopts the definition of “independent director” as set out in the ACE LR and any practice notes issues thereto.”

2.2 All members of the Committee should be financially literate, competent and are able to understand matters under the purview of the Committee including the financial reporting process.

2.3 At least one (1) member of the Committee must be:-

- (i) a member of the Malaysian Institute of Accountants (“MIA”); or
- (ii) if he is not a member of the MIA, he must have at least three (3) years’ working experience and:
 - (a) he must have passed the examinations specified in Part I of the First Schedule of the Accountants Act 1967; or
 - (b) he must be a member of one (1) of the associations of accountants specified in Part II of the First Schedule of the Accountants Act 1967; or
- (iii) fulfils such other requirements as prescribed or approved by Bursa Securities.

2.4 No former partner of the external auditors of the Company shall be appointed as a member of the Committee unless he had observed a cooling-off period of at least three (3) years. The former partner in this paragraph refers to all former partners of the audit firm and/or the affiliate firms (including those providing advisory services, tax consulting, etc.)

2.5 No alternate director of the Board shall be appointed as a member of the Committee.

2.6 The term of office and performance of the Committee and each of its members shall be reviewed by the NC annually to determine whether such Committee and members have carried out their duties in accordance with their term of reference.

2.7 In the event of any vacancy resulting in the number of members of the Committee falling below three (3), the vacancy must be filled within three (3) months of that event.

3. Chairman of the Committee

3.1 The members of the Committee shall elect a chairman from among themselves whom shall be an independent director and whom shall not be the Chairman of the Board.

3.2 The Chairman is responsible for ensuring that overall effectiveness and independence of the Committee. Responsibilities of the Chairman amongst others, are as below:-

- (a) planning and conducting meetings;
- (b) overseeing reporting to the Board;
- (c) encouraging open discussion during meetings; and
- (d) maintaining active ongoing dialogue with Management and both internal and external auditors.

3.3 The Chairman of the Committee together with other members of the Committee should ensure among others that:-

- (a) the Committee is fully informed about significant matters related to the Company's audit and its financial statements and addresses these matters;
- (b) the Committee appropriately communicates its insights, views and concerns about relevant transactions and events to internal and external auditors;
- (c) the Committee's concerns on matters that may have an effect on the financial or audit of the Company are communicated to the external auditors; and
- (d) there is co-ordination between internal and external auditors.

4. Attendance of Other Directors, Employees and External Parties

4.1 The Committee may invite other Directors and employees, including external parties such as the external auditors, outsources internal audit function (if appointed) and other consultants to attend any particular Committee meeting to brief the Committee on issues that are set out in the meeting agenda.

5. Procedure of the Committee Meetings

5.1 Frequency of Meetings

The Committee shall meet at least four (4) times a year at appropriate times in the reporting cycle and otherwise as required.

5.2 Quorum

- (a) The quorum necessary for the Committee meeting shall be at least two (2) members, whom shall be Independent Non-Executive Directors.
- (b) A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested by the Committee.
- (c) In the absence of the Chairman, the other members of the Committee shall amongst themselves elect another member to chair the Meeting.

5.3 Secretary(ies)

The Company Secretary(ies) shall be the Secretary(ies) of the Committee and as a reporting procedure, the Minutes shall be circulated to all members of the Committee.

5.4 Notice of Meetings

- (a) Meetings of the Committee shall be summoned by the Secretary(ies) at the request of any of its members or at the request of external or internal auditors if they consider it is necessary.
- (b) Unless otherwise agreed, notice of each meeting confirming the venue, time and date, together with an agenda of items to be discussed, shall be forwarded to each member of the Committee through post, facsimile, electronic mail or by any means of telecommunication in permanent written form, no later than seven (7) days before the date of the meeting. Other supportive and informative materials will be delivered to each Committee member and to other attendees at least three (3) days before the meeting.
- (c) The written notice of special/emergency meetings, prepared agenda and other supportive and informative materials shall be delivered to all Committee members at least twenty-four (24) hours before the meeting.

5.5 Voting and Proceedings of Meetings

- (a) The Committee members may meet together for the dispatch of business, adjourn and otherwise regulate their meetings as they think fit.
- (b) The Committee may hold a meeting at two (2) or more venues within or outside Malaysia using any technology that gives the Committee members a reasonable opportunity to participate. The Committee members may participate in a meeting of the Committee by means of a teleconference, videoconference or by other communications equipment whereby all persons participating in the meeting can hear each other and be heard for the entire duration of the meeting, and participation in a meeting pursuant to this provision shall constitute presence in person at such meeting. The Committee members participating in any such meeting shall be counted in the quorum for such meeting and subject to there being a requisite quorum present, all resolutions agreed by the Committee members in such meeting shall be deemed to be as effective as a resolution passed at a meeting in person of the Committee members duly convened and held. Any meeting held in such manner shall be deemed to be held at the place agreed upon by the Committee members attending the meeting, provided that at least one (1) of the Committee members present at the meeting was at the place for the duration of the meeting.
- (c) Questions arising at any meeting of the Committee shall be determined by a majority of votes of the members present, and in the case of equality of votes, the Chairman of the Committee shall have a second or casting vote. Where two (2) Committee members form a quorum, the Chairman of a meeting at which only such a quorum is present or at which only two (2) Committee members are competent to vote on the question at issue, shall not have a casting vote.

5.6 Circular Resolution

A resolution in writing signed, confirmed or approved by letter, telegram, telex or facsimile, email or other means of written communications by majority of the Committee members shall be valid and effectual as if it has been passed at a meeting of the Committee duly called and constituted provided that such number of members approving the resolution is sufficient to constitute a quorum and any such signed resolution, confirmation or approval by letter, telegram, telex or facsimile, email or other means of communications may consist of several or disparate forms of communication, each signed, confirmed or approved by any one or more members. All such resolutions shall be described as "Audit and Risk

Management Committee's Circular Resolutions" and shall be forwarded or otherwise delivered to the Secretary(ies) without delay, and shall be recorded by him/her in the Company's minutes book. Any such resolution may consist of several documents in like form, each signed by one or more members. The expressions "in writing" and "signed" include approval by any such member by telefax or any form of electronic communication approved by the members for such purpose from time to time incorporating, if the members deem necessary, the use of security and/or identification procedures and devices approved by the members.

5.7 Minutes of Meetings

- (a) The Secretary(ies) shall minute the proceedings and resolutions of all meetings of the Committee, including recording the names of those present and in attendance.
- (b) The Secretary(ies) should ascertain, at the beginning of each meeting, the existence of any conflict of interest and minute them accordingly.
- (c) Minutes of the Committee meetings shall be circulated promptly to all members of the Committee and, once agreed, to all members of the Board for their notation.
- (d) The Secretary(ies) shall keep record of all conclusions and resolutions passed at all meetings of the Committee, including the names and signatures of the attendees.
- (e) The Minutes of the Committee's meetings shall be signed by the Chairman of the meeting at which the proceedings were held or by the Chairman of the next succeeding meeting and if so signed, shall be conclusive evidence of the proceedings of the meeting duly held.
- (f) Full minutes of the Committee's meetings shall be kept by the Secretary(ies) at the registered office.

6. Reporting of Breaches to the Bursa Securities

- 6.1 Where a member of the Committee is of the view that a matter reported by it to the Board has not been satisfactorily resolved resulting in a breach of the ACE LR, the member must promptly report such matter to the Bursa Securities.

7. Rights of the Committee

- 7.1 The Company must ensure that wherever necessary and reasonable for the performance of its duties, the Committee must, in accordance with a procedure to be determined by the Board and at the cost of the Company:
- (a) have authority to investigate any matter within its terms of reference;
 - (b) have the resources which are required to perform its duties;
 - (c) have full and unrestricted access to any information pertaining to the Company;
 - (d) have direct communication channels with the external auditors and person(s) carrying out the internal audit function or activity;
 - (e) be able to obtain independent professional or other advice; and

- (f) be able to convene meetings with the external auditors, the person(s) carrying out the internal audit function or activity, or both, **excluding** the attendance of other directors and employees of the Company, whenever deemed necessary.

8. Duties and Responsibilities

The duties and responsibilities of the Committee are as follows:-

8.1 Financial Reporting

The Committee shall:

- (a) monitor the integrity of the financial information such as ensuring information is supported by proper documents, reviewing the relevance and consistency of the accounting principles used (including criteria and principles used for consolidation) and understanding the effects of any changes in the accounting policies and practices, either as a result of changes in regulatory requirements or mooted by management for better accounting treatment.
- (b) review and challenge where necessary:
 - (i) the consistency of, and any changes to, accounting policies both on a year-on-year basis and across the Company/Group;
 - (ii) the methods used to account for any complex or unusual transactions where different approaches are possible;
 - (iii) whether the Company has followed appropriate accounting standards and made appropriate estimates and judgements, taking into account the views of the external auditors;
 - (iv) the clarity of disclosure in the Company's financial reports and the context in which statements are made; and
 - (v) all material information presented with the financial statements, such as the operating and financial review and the Corporate Governance statement (insofar as it relates to the audit and risk management).

8.2 Internal Controls and Risk Management Systems

The Board has delegated to the Committee the task of undertaking a periodic review of the effectiveness, adequacy and integrity of the Groups' risk management framework and internal control systems.

The Committee's responsibilities include:

- (a) review the effectiveness of the Company's internal controls and risk management systems;
- (b) to assess that proper processes exist for determining, monitoring and reviewing the risk profile of the Groups and the effective communication to the relevant business units;
- (c) to monitor and ensure risk management processes are integrated into all core business processes;

- (d) discuss the internal control system with management to ensure that management has performed its duty to have an effective internal control system. This discussion should include the adequacy of resources, staff qualifications and experiences, training programmes and budget of the Company's accounting and financial reporting function;
- (e) to assess the effectiveness of the managements' process for identifying, evaluating and addressing risks;
- (f) to assess managements' process for monitoring internal controls and risk management and to provide reasonable assurance that they continue to cooperate as intended and are modified as business conditions change;
- (g) to assess managements' efforts to embed risk management in all aspects of the Group's activities and promoting a risk awareness culture within the Group and to ensure that there is alignment between risk management execution and the implementation of the company's strategy;
- (h) to assess the adequacy of infrastructure, resources and systems for effective risk management;
- (i) to review and assess on an on-going basis, including discussing with the seniormanagement on any significant risk management and internal controls issues that require, or are subject to, remedial action or recommendations and actions taken thereon;
- (j) to ensure co-ordination between the internal and external auditors, and to ensure that the internal audit function is adequately resourced and has appropriate standing within the Company, and to review and monitor its effectiveness;
- (k) to conduct an annual assessment, including seeking assurance from the Chief Executive Officer and Chief Finance Officer whether the risk management framework and internal control systems of the Group have been adequate and effective in all material aspects during the year under review and up to the date of approval of the statement for inclusion in the annual report; and
- (l) review and approve the statements to be included in the annual report concerning internal controls and risk management systems.

8.3 Whistleblowing

8.3.1 Whistleblowing arrangements

The Committee shall review the Company's arrangements for its employees to raise concerns, in confidence, about possible wrongdoing in financial reporting or other matters. The Committee shall ensure that these arrangements allow proportionate and independent investigation of such matters and appropriate follow up action.

8.3.2 Whistleblowing Policy

The Committee is to establish and maintain a Whistleblowing Policy in order to serve as a guidance on the procedures for whistleblowing activities. The Committee is to perform regular review of Whistleblowing Policy for appropriateness or improvement.

8.3.3 Appointment of Designation Person(s)

The Committee shall recommend to Board the appointment of the following Designated Person(s) in order to deal with specific matters at hand:-

Event	Designated Person(s)
For matters relating to financial reporting, unethical or illegal conduct, one can report directly to the following designated person:-	<p>(1) Audit and Risk Management Committee Chairman: Datuk Syed Izuan Bin Syed Kamarulbahrin at email address: sizuan@sedaniainnovator.com; or</p> <p>(2) Senior Independent Non-Executive Chairman: Tan Sri Halim Bin Ali at email address: abduhalim@sedaniainnovator.com</p> <p>Postal Address: Level 10, Kelana Parkview Tower, Jalan SS 6/2, 47301 Petaling Jaya, Selangor</p>
For employment-related concerns, one can report directly to the following designated persons	<p>(1) Senior Independent Non-Executive Chairman: Tan Sri Halim Bin Ali at email address: abduhalim@sedaniainnovator.com; or</p> <p>(2) Executive Director: Datuk Noor Syafiroz Mohd Noor at email address: firoz@sedaniainnovator.com; or</p> <p>(3) Chief Financial Officer: Encik Rizalzin Mohammed at email address: rizalzin@sedaniainnovator.com</p> <p>Postal Address: Level 10, Kelana Parkview Tower, Jalan SS 6/2, 47301 Petaling Jaya, Selangor</p>

Any expenditure incurred by the Designated Person(s) in fulfilment of their whistleblowing duties shall be borne by the Company.

8.4 Internal Audit Function

The Committee shall:

- (a) monitor and review the effectiveness of the Company's internal audit function in the context of the Company's overall risk management system;
- (b) approve the appointment and removal of the head of the internal audit (if any) who reports directly to the Committee and should have the relevant qualifications and be responsible for providing assurance to the Board that the internal controls are operating effectively;

- (c) consider and approve the remit of the internal audit function and ensure that it has adequate resources and appropriate access to information to enable it to perform its function effectively and in accordance with the relevant professional standards. The Committee shall also ensure that the function has adequate standing and is free from management or other restrictions;
- (d) review and assess the internal audit plan, processes and the results of the internal audit assessment or investigation undertaken, and ensure that appropriate action is taken on the recommendation of the internal auditors;
- (e) review and monitor management's responsiveness to the findings and recommendations of the internal auditors; and
- (f) meet up with the head of internal audit and/or the Principal/ Partner of the Internal Audit Engagement Team at least once a year, without management being present, to discuss their remit and any issues arising from the internal audits carried out. In addition, the head of internal audit and/or the Principal/ Partner of the Internal Audit Engagement Team shall be given the right of direct access to the Chairman of the Board and to the Committee.
- (g) Review the budget and/or adequacy of internal audit fees for the applicable financial year.

8.5 External Audit

The Committee shall:

- (a) consider and make recommendations to the Board, to be put to shareholders for approval at the General Meeting, in relation to the appointment, re-appointment and removal of the Company's external auditors. The Committee shall oversee the selection process for new external auditors and if an external auditors resign, the Committee shall investigate the issues leading to this and decide whether any action is required;
- (b) oversee the relationship with the external auditors including (but not limited to):
 - (i) approving their remuneration, whether fees for audit or non-audit services and verifying that the level of fees is appropriate to enable an adequate audit to be conducted;
 - (ii) approving their terms of engagement, including any engagement letter issued prior to the commencement of each audit and the scope of the audit;
 - (iii) assessing annually their independence and objectivity taking into account relevant professional and regulatory requirements and the relationship with the auditors as a whole, including the provision of any non-audit services;
 - (iv) satisfying itself that there are no relationships (such as family, employment, investment, financial or business) between the auditors and the Company (other than in the ordinary course of business);
 - (v) agreeing with the Board a policy on the employment of former employees of the Company's auditors, then monitoring the implementation of this policy;
 - (vi) monitoring the auditors' compliance with relevant ethical and professional guidance on the rotation of audit partners, the level of fees paid by the

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Company compared to the overall fee income of the firm, office and partner and other related requirements; and

- (vii) assessing annually their qualifications, expertise and resources and the effectiveness of the audit process which shall include a report from the external auditors on their own internal quality procedures;
- (c) meet up regularly with the external auditors, including once at the planning stage before the audit and once after the audit at the reporting stage. The Committee shall meet the external auditors at least once a year, without management being present, to discuss their concern and any issues arising from the audit;
- (d) review and approve the annual audit plan and ensure that it is consistent with the scope of the audit engagement;
- (e) review the system of internal controls;
- (f) review the findings of the audit with the external auditors. This shall include, but not limited to the following:
 - (i) a discussion of any major issues that arose during the audit;
 - (ii) any accounting and audit judgement; and
 - (iii) level of errors identified during the audit,the Committee shall also review the effectiveness of the audit;
- (g) review any representation letter requested by the external auditors before being signed by management;
- (h) review the management letter and management's response to the auditors' findings and recommendations;
- (i) report to the Board on the matters set out in and relating to the MCCG as amended from time to time;
- (j) prepare a summary of its work during the year for inclusion in the Company's Corporate Governance Statement/Report (including a report on how the Committee met its responsibilities in its review of the Company's quarterly and annual results and internal controls system, and its other duties under the MCCG; details of the Company's non-compliance with the MCCG and ACE LR (if any) and remedial steps taken by the Company to address such non-compliance);
- (k) develop and implement a policy on the supply of non-audit services by the external auditors and/or their affiliates (refers to corporations or firms in which the external auditors have financial interest and/or business collaboration by virtue of their international branding), taking into account any relevant ethical guidance on the matter; and
- (l) obtain written assurance from the external auditors confirming that they are, and have been independent throughout the conduct of the audit engagement in accordance with the terms of all relevant professional and regulatory requirements.

8.6 Review of Conflict of Interest Situations and Related Party Transactions

The Committee shall:

- (a) identify the interested and related parties as well as the nature of such potential transactions;
- (b) assess the reasonableness of the conflict of interest situations or the related party transactions to ensure that interested parties and related parties do not abuse their power to gain an unfair advantage;
- (c) review and report to the Board any related party transaction and conflict of interest situation that may arise within the Company or Group including any transaction, procedure or course of conduct that raises questions of management integrity;
- (d) review related party transactions and conflict of interest situations and ensure that the transactions are carried out on normal commercial terms and are not prejudicial to the interests of the Company or its minority shareholders;
- (e) ensure that management establishes a comprehensive framework for the purposes of identifying, monitoring, evaluating, reporting and approving such situations and transactions. Such a framework should be able to provide sufficient assurance that related party transactions and conflict of interest situations, including recurrent related party transactions, are identified, evaluated, presented for review and approval and reported, where required. The Committee may request the internal auditors or other external consultants to review the effectiveness, adherence to and relevance of the framework; and
- (f) In addition, the Committee shall look into transactions that do not fall within the definition of a related party transaction as stated in Chapter 10 of the ACE LR but may still involve certain level of conflict of interest due to the close proximity of the counterparties with individuals within the Company who are involved in the transactions.

8.7 Corporate Governance

The Committee's responsibilities include:

- (a) to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- (b) to review and monitor the training and continuous professional development of Directors and senior management;
- (c) to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (d) to develop, review and monitor the code of conduct and compliance/risk management manual (if any) applicable to employees and Directors;
- (e) to review the Company's compliance with the MCCG and disclosure in the Corporate Governance Report/Statement;
- (f) to report back to the Board on its decisions or recommendations (unless there are legal or regulatory restrictions on its ability to do so); and

- (g) to prepare a summary of its work during the year for inclusion in the Company's Corporate Governance Report/Statement (including a report on the corporate governance policies and the work of the Committee during the year).

8.8 Risk Management Oversight

The Committee shall:-

- (a) to review the Statement of Risk Management and Internal Control for inclusion in the Annual Report;
- (b) to review the risk management framework for the adoption by the Board;
- (c) to review the Group's level of risk tolerance and monitoring of key business risks in order to safeguard shareholders' investment and the Company's assets;
- (d) to review the proposed investments to be undertaken by Management, taking into account the financial and non-financial aspects, as well as the material risks and opportunities.

8.9 Other Matters

The Committee shall:

- (a) have access to sufficient resources in order to carry out its duties, including access to the Secretary(ies) for assistance as required;
- (b) be provided with appropriate and timely training, in the form of an induction programme for new members and on an on-going basis for all members;
- (c) give due consideration to laws and regulations, the provisions of the MCCG and the requirements of the Bursa Securities and other securities rules as appropriate;
- (d) be responsible for co-ordination of the internal and external auditors;
- (e) oversee any investigation of activities that are within its terms of reference and act as a court of the last resort; and
- (f) to review annually its own performance, constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for approval.

9. Continuous Professional Development

- 9.1 The Committee members shall undertake continuous professional development training to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

10. Review of Terms of Reference

- 10.1 This TOR shall be assessed, reviewed and updated where necessary. It should also be reviewed and updated when there are changes to the direction or strategies of the Group that may affect the Committee's role. All amendments to the terms of reference, as recommended by the Committee, must be approved by the Board.

11. Effective Date

11.1 This TOR shall be effective on 28 March 2022.

History

Version Number	ARMC's approval Date	Effective Date
Version No. 1	10 April 2015	10 April 2015
Version No. 2	17 February 2016	29 February 2016
Version No. 3	30 August 2018	30 August 2018
Version No. 4	28 March 2022	28 March 2022

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